

# BOARD OF DIRECTORS REGULAR MEETING

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**November 10, 2021**

Prepared for Jaunt, Inc. Board of Directors



# CONTENTS

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<b>Agenda</b> .....	<b>3</b>
<b>Consent Agenda</b> .....	<b>4</b>
Resolution Resolution 2021111001 Adopting Ethics Policy .....	4
Resolution Resolution 2021111002 Adopting Jaunt’s FY23 Budget .....	5
Resolution Resolution 20211110013 Authorizing the Disposal of Vehicles .....	6
<b>Standing Reports</b> .....	<b>7</b>
Executive Report.....	7
Safety Report .....	10
Operations Report .....	12
Financial Report .....	14

# AGENDA

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## **I. CALL FOR ATTENDANCE/AGENDA CHANGES**

- a. Announcements – from Board Members, from Staff
- b. Agenda Additions/Changes – from Board Members, from Staff

## **II. MATTERS FROM THE PUBLIC**

## **III. FOR INFORMATION AND DISCUSSION**

- a. Jaunt's FY23 Budget
- b. Disposal of Vehicles

## **IV. NEW BUSINESS**

## **V. ACTION ITEMS**

- a. Approve meeting minutes – September 8, 2021 and October 13, 2021
- b. Consent Agenda:
  - i. Resolution 202111001 Adopting Ethics Policy
- c. Approval of disposal of vehicles

## **VI. STANDING REPORTS**

- a. Executive Report
- b. Safety Report
- c. Operation Report
- d. Financial Report
- e. Regional Transit Partnership Update

## **VII. FUTURE AGENDA ITEMS FROM BOARD MEMBERS**

## **VIII. OTHER BUSINESS**

# ACTION ITEMS

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## *Resolution 202111001*

### **ETHICS POLICY**

**WHEREAS**, the Jaunt Board of Directors recognizes the importance of transparent business practices;

**WHEREAS**, the Jaunt Board of Directors desires to demonstrate its commitment to make decisions based on sound ethical principles;

**WHEREAS**, the Jaunt Board of Directors desires to demonstrate its commitment to open channels of communication with all Jaunt staff;

**WHEREAS**, the Jaunt Board of Directors oversees the approval of Jaunt policies;

**NOW, THEREFORE**, the Jaunt Board of Directors, in a meeting duly assembled on October 13, 2021 hereby adopts the aforementioned policy, and directs staff to implement the program using all necessary resources at their disposal.

\_\_\_\_\_  
J. Randolph Parker, President

November 10, 2021

\_\_\_\_\_  
Date

# ACTION ITEMS

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## ***Resolution 202111002***

### **ADOPTING JAUNT'S FY23 BUDGET**

**WHEREAS**, the Jaunt Board of Directors desires to establish a responsible and responsive financial plan for Fiscal Year 2023 for the delivery of regional public transportation services; and

**WHEREAS**, the Finance Committee of the Board of Directors has considered and recommends the proposed budget for the FY23 fiscal year that identifies \$11,961,008 in expenses and revenues; and

**WHEREAS**, the Board of Directors recognizes that additional modifications may need to be made in response to DRPT's recent review of Jaunt's financials and in recognition that a new CEO has been hired and will start in December 2021; and

**WHEREAS**, the Board of Directors has accepted the Finance Committee's recommendation;

**NOW, THEREFORE**, the Jaunt Board of Directors hereby adopts the FY23 draft budget, which identifies funds for operating services between July 1, 2022 and June 30, 2023.

\_\_\_\_\_  
J. Randolph Parker, President

November 10, 2021

\_\_\_\_\_  
Date

# ACTION ITEMS

## Resolution 202111003

### AUTHORIZING THE DISPOSAL OF VEHICLES

**WHEREAS**, Jaunt has used the vehicles listed below and the vehicles have reached their useful life in accordance with the Federal Transit Administration (FTA) and the Virginia Department of Rail and Public Transportation (VDRPT);

**WHEREAS**, in accordance with 2 CFR 200, FTA and VDRPT requirements Jaunt will dispose of the vehicles, the following buses have been identified for replacement;

Vehicle #	Asset ID	VIN	Odometer	Year Model	Vehicle Type	Purchase Date
2	13655	1FT7X2B63BEC06779	50761	2011	Ford F250 Truck	2011-02-22
202	13657	19XFB4F21DE001353	66122	2013	Honda Civic Hybrid	2014-01-15
203	13658	19XFB4F22DE003029	57215	2013	Honda Civic Hybrid	2014-01-15
211	3039	2G1WB58K179370955	25230	2007	Chevy Lumina	2007-04-16
47	13625	1GB6G5BG9E1166536	154816	2014	Chevy 14 Pass BOC	2014-11-18
48	12479	1GB6G5BG1E1206754	138593	2014	Chevy 18 Pass BOC	2014-12-15
59	13628	1GB6G5BG7E1206466	100266	2014	Chevy 18 Pass BOC	2014-11-18
60	13629	1GB6G5BG6E1207348	136320	2014	Chevy 18 Pass BOC	2014-11-12
61	12460	1GB6G5BG9E1209451	119518	2014	Chevy 18 Pass BOC	2014-11-12
121	12961	1GB6GUBG8G1131760	138246	2016	Chevy 14 Pass BOC	2015-12-23
125	12964	1GB6GUBG0G1133891	130544	2016	Chevy 14 Pass BOC	2016-01-11
127	12965	1GB6GUBG1G1131826	134258	2016	Chevy 14 Pass BOC	2015-12-23
130	12967	1GB6GUBG9G1131797	119224	2016	Chevy 18 Pass BOC	2015-12-23
133	12969	1GB6GUBG8G1134559	135396	2016	Chevy 18 Pass BOC	2016-01-06
701	9790	2D4RN4DE9AR292358	129447	2010	Dodge Grand Caravan	2010-04-20
703	10597	1FTDS3EL8CDA53493	134547	2012	Ford E Series Van	2012-03-29
705	12015	1GB6G5BG5D1189147	167012	2013	Chevy 14 Pass BOC	2013-10-17
706	12447	1GB6G5BG9E1166763	162175	2014	Chevy 14 Pass BOC	2014-10-20
707	12448	1GB6G5BG3E1167049	176023	2014	Chevy 14 Pass BOC	2014-10-20
708	12498	2C4RDGBG0FR650055	21351	2015	Dodge Grand Caravan	2015-01-07
709	12499	2C4RDGBG0FR634986	77766	2015	Dodge Grand Caravan	2015-01-07
710	12688	1FD4E4FS2FDA15995	159254	2015	Ford 14 Pass BOC	2015-04-01
711	3011	1GB6GUBG9G1234976	163110	2016	Chevy 12 Pass BOC	2016-06-16
712	3032	1GB6GUBG3G1235203	136398	2016	Chevy 12 Pass BOC	2016-06-16

**NOW THEREFORE**, the Jaunt Board of Directors hereby authorizes the disposal of the vehicles listed above.

\_\_\_\_\_  
J. Randolph Parker, President

November 10, 2021  
\_\_\_\_\_  
Date

# STANDING REPORTS

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## *Executive Report*

### UPDATE ON PROGRESS MADE REGARDING THE DRPT REVIEW

#### **Administration Costs**

Several positions were shifted with DRPT guidance reducing the percentage significantly. DRPT is using a 2016 percentage rate range of 15%-19% provided by TTI consultants. Jaunt staff will work with DRPT to benchmark Jaunt's percentage with other transit companies in Virginia.

#### ADMINISTRATIVE COSTS RELATIVE TO COSTS OF SERVICE:

Cost Component	FY21	FY20	FY19
Vehicle Operations	\$6,774,076	\$6,049,823	\$5,450,138
Maintenance	\$297,427	\$362,266	\$327,592
Administrative	\$2,338,827	\$2,226,653	\$1,709,175
Total Costs	\$9,410,330	\$8,638,742	\$7,486,905
<b>Administrative Percentages</b>	<b>24.85%</b>	<b>25.78%</b>	<b>22.83%</b>

#### **Transit Development Plan (TDP)**

DRPT Statewide Transit Planning Manager, Tiffany Dubinsky, will be the lead on Jaunt's new TDP. DRPT has offered to cover the cost at 100%. The plan is to move quickly to identify a consultant group to do the work and begin. The TDP must be completed by January 31, 2023 in order to be eligible for FY24 funding from DRPT.

#### **Allocation of costs and revenues from contracted services (agency trips)**

The current team is allocating costs and revenues for agency correctly. Agency contracts will be renegotiated after Jaunt's new CEO, Ted Rieck, arrives in December 2021.

# STANDING REPORTS

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## *Executive Report*

### **DRPT's concerns regarding Jaunt's utilization of capital assets**

DRPT recognizes that Jaunt uses its fleet across all service areas in order to be as efficient as possible. DRPT has directed Jaunt to provide a percentage of 5307 capital match for those vehicles used for ADA service. When placing new bus orders within a particular fiscal year, Jaunt will analyze the distribution of urban vs, rural miles of the entire Jaunt fleet during the last completed fiscal year. That ratio will be applied across Jaunt demand-response fleet. DRPT may consider Jaunt's CONNECT fleet to be completely funded by 5311 because the ARBOCs are uniquely branded and are not used for ADA service. That remains to be determined.

### **Inaccurate reporting of performance data**

The current team is reporting performance data correctly. Jaunt has repaid in full the \$968,640 that DRPT determined was owed.

### **Operating: 5311, 5307**

DRPT has identified several routes that it believes to be ineligible for 5311 funding. Jaunt's Director of Planning & Process, Stephen Johnson, has been conducting extensive analysis of those areas. His work will help inform the process when the TDP gets underway. No changes will occur until the recommendations of the TDP are completed, reviewed, and considered.

### **Schedule**

Jaunt is determining a schedule of completion for all outstanding items with DRPT. Much will depend upon the outcome and recommendations of the new TDP.



# STANDING REPORTS

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## *Executive Report*

### **RETENTION AND RECRUITMENT BONUS**

It has become necessary to match the bonus and retention programs that UTS and CAT are offering. Jaunt is now offering the following recruitment and retention program:

Sign-on Bonus: \$2,500 sign-on bonus paid out in three installments.

1. \$500 – Once training has been completed, approximately two weeks after the hired date.
2. \$500 – Once CDL has been issued.
3. \$1,500 – One year after the initial hired date.

Referral Bonus - \$1,000 paid out in two installments

1. \$500 – Once training has completed, approximately two weeks after hired date.
2. \$500 – One year after the initial hired date.

### **EMAIL ISSUES UPDATE**

Matt has looked into the DMARC issues and has successfully added the records to our DNS.

A lot of the issues we are seeing are from increased security from other mail servers. They can detect that the message sent to the @ridejaunt.org distribution group was sent from an external account and not authenticating with our server.

Matt recommends that the distribution groups are used only by those individuals who have a ridejaunt.org email address.

### **NEW FEDERAL COVID VACCINATION REQUIREMENTS ANNOUNCED**

The Occupational Safety and Health Administration (OSHA) has released its highly anticipated emergency temporary standard (ETS). The rule will require businesses with at least 100 employees companywide to mandate that their employees get vaccinated against the coronavirus or wear a mask and test for COVID-19 on at least a weekly basis. The White House announced the following details about the ETS:

- All unvaccinated workers must begin wearing masks by Dec. 5 and provide a negative COVID-19 test on a weekly basis beginning Jan. 4.
- Employers must pay employees for the time it takes to get vaccinated and recover from any side effects that prevent them from working.
- Companies are not required to pay for or provide the tests unless they are otherwise required to by state or local laws or in labor union contracts.

The ETS requires employers to establish written policies to implement the mandate-or-test requirements. HR is working on updating our policy appropriately.

### **ANNUAL MEETING: SAVE-THE-DATE**

Jaunt's annual meeting will be held at The Center on Saturday, February 26th. This will be a daytime event and lunch will be served. Stay tuned for details.

# STANDING REPORTS

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## *Safety Report*

### **SUMMARY / HIGHLIGHTS**

During the month of September 2021:

- There was one preventable vehicle accident
  - Driver contacted another bus while attempting to park at Jaunt
- There was one non-preventable accident
  - A vehicle backed into a Jaunt bus in a parking lot; minor damage
- There was one customer related incident
  - Client became ill while on board; required EMS attention
- There were zero staff related incidents

Jaunt traveled 96,515 revenue miles and had one preventable accident from September 1, 2021 to September 30, 2021. Jaunt has a goal of less than one preventable accident for every 100,000 revenue miles driven. Jaunt has had three preventable accidents since July 1, 2021 and recorded 286,242 revenue miles travelled. Jaunt is currently trailing the goal. Management will utilize training to be proactive in the next few months.

Greene County Transit traveled 14,260 revenue miles and had zero preventable accidents from September 1, 2021 to September 30, 2021. Greene County Transit shares Jaunt's goal of one preventable accident for every 100,000 miles driven. Greene County Transit achieved its goal for the month of September 2021.

### **SAFETY CONCERNS SHARED AND INVESTIGATED**

Jaunt and Greene County Transit are responsive to safety concerns brought forth by staff and members of the community.

During the month of September 2021, the Safety Manager investigated a concern brought forth regarding the drop-off location for two Charlottesville residents. We successfully corrected both issues.

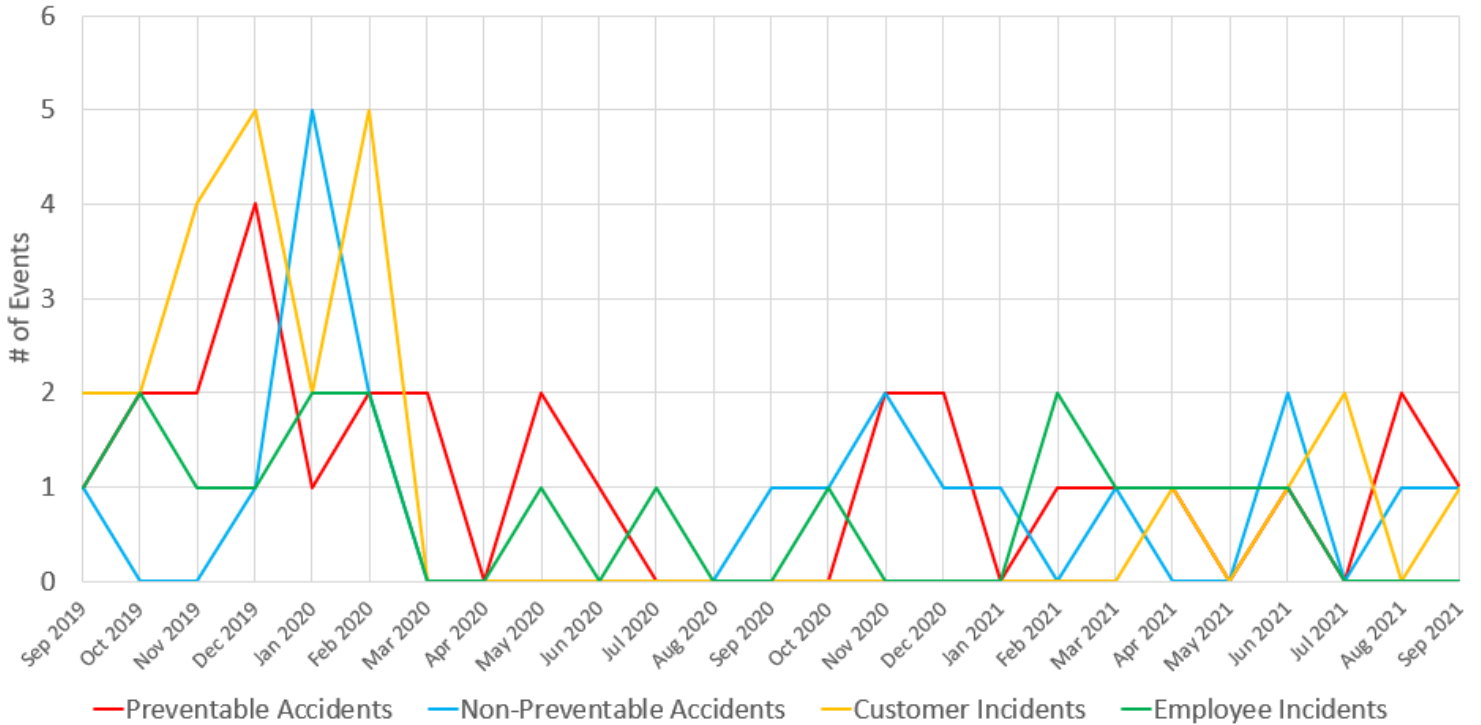
### **SAFETY REPORTING**

Jaunt and Greene County Transit had zero NTD reportable safety events for the month of September.

# STANDING REPORTS

## Safety Report

### EVENT TRENDS OVER TIME



# STANDING REPORTS

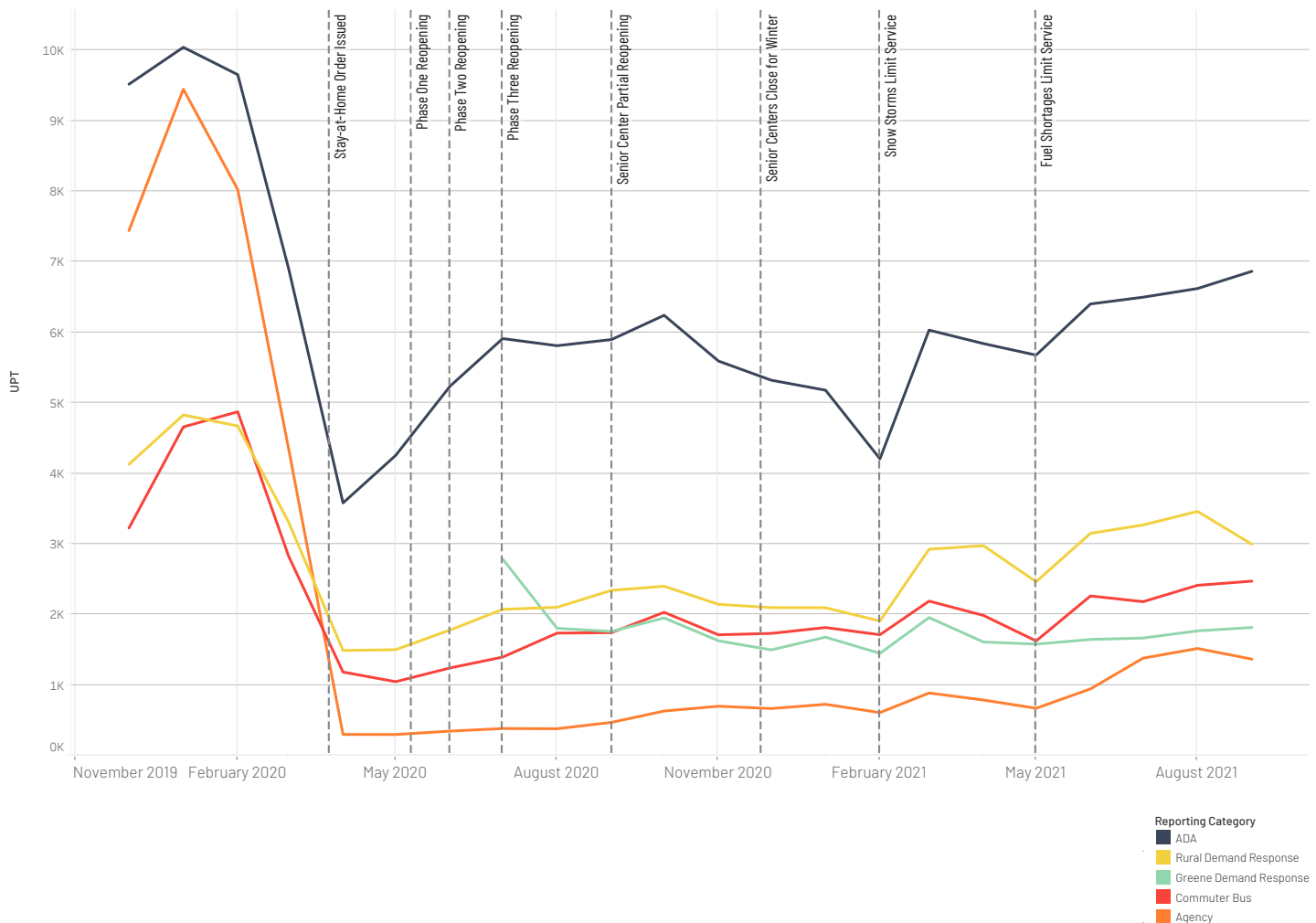
## Operations Report

### JAUNT COVID-19 RECOVERY

COVID-19 hit Central Virginia in March 2020, resulting in the closure of many human service agencies and businesses which in turn caused a dramatic decrease in public transit ridership. Jaunt's agency services were hardest hit by this impact, with a 90-95% reduction in service. Public services fared better, with only a 50-75% reduction in service.

Over the summer, Jaunt passenger counts have been slowly increasing, but we have a ways to go before reaching pre-COVID levels. On July 19, Jaunt returned all of its vehicles to 100% seating capacity. We expect that this, along with the reopening of UVA and other businesses, will result in continued ridership increases over the next few months. The long-term effect of remote work on commuting patterns after COVID-19 is still unknown.

### JAUNT COVID-19 RECOVERY TIMELINE



# STANDING REPORTS

## Operations Report

### AMERICANS WITH DISABILITIES ACT COMPLIANCE REPORT – PROVIDED BY JAUNT

	FY 2021											FY 2022			
	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	FY21 Year End	Jul-21	Aug-21	Sep-21	FY22 YTD
<b>ADA Unlinked Passenger Trips</b>	5,898	6,242	5,593	5,322	5,180	4,213	6,067	5,914	5,715	6,403	56,547	6,499	6,622	6,866	19,987
All Demand Response UPT	12,052	12,927	11,816	11,320	11,515	9,819	13,999	13,209	12,027	14,430	123,114	15,021	15,816	15,625	46,462
<b>ADA Revenue Miles</b>	26,621	29,395	26,025	24,861	23,554	20,795	28,832	27,665	27,552	29,740	265,040	29,754	30,545	32,431	92,730
All Demand Response Revenue Miles	86,302	92,556	88,777	85,749	85,950	74,182	105,863	98,515	88,733	101,791	908,418	104,109	112,298	112,435	328,842
<b>ADA Revenue Hours</b>	2,510	2,803	2,527	2,407	2,174	2,011	2,607	2,561	2,610	2,783	24,993	2,679	2,921	3,132	8,732
All Demand Response Revenue Hours	5,859	6,422	5,588	5,380	5,273	4,686	6,337	6,019	5,723	6,368	57,655	6,357	6,925	7,121	20,403
<b>ADA No Shows</b>	142	181	164	143	130	113	158	144	133	141	1,449	137	137	166	440
All Demand Responses No Shows	254	332	279	272	262	258	338	228	202	322	2,747	338	369	357	1,064
<b>ADA Missed Trips</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
All Demand Responses Missed Trips	0	1	0	1	0	0	1	0	0	0	3	0	0	0	0
<b>ADA Denials</b>	1	0	0	0	0	0	19	12	16	19	67	37	22	18	77
All Demand Responses Denials	14	5	6	2	0	0	56	48	27	78	236	132	184	90	406
<b>ADA On Time Performance</b>	94%	96%	92%	93%	94%	92%	89%	89%	92%	94%	92%	90%	92%	92%	91%
All Demand Responses OTP	96%	96%	90%	92%	93%	92%	89%	89%	92%	94%	92%	90%	92%	93%	92%
<b>ADA Passenger Complaints</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>ADA Lifts Determined Inoperable</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>ADA Passenger Incidents/Accidents</b>	0	0	0	0	0	0	0	1	0	1	2	0	0	0	0
<b>ADA Vehicle Accidents</b>	0	0	1	0	0	0	0	0	0	0	1	0	2	0	2
<b>Excessively Long ADA Trips</b>	16	13	8	4	3	2	3	2	3	9	63	7	7	9	23
<b>Demand Response Call Hold Times</b>	0:44	0:32	1:54	1:59	1:38	1:46	2:14	2:39	2:36	2:27	1:44	2:03	2:13	2:11	2:09

# STANDING REPORTS

## Financial Report

### FY22 MONTHLY FINANCIAL SUMMARY - SEPTEMBER 2021

Sources of Financial Resources	Total Budgeted	Budget Variance	Total Actual	Admin (011)	Operations (012, 050)	Special Grants (015, 017, 019)	Agency Program (040)	Accident Fund (041)	Capital (020)
<b>Fee Revenue:</b>									
Farebox Fee	\$ -	\$ -	\$ -	\$ -	\$ -				
Contract Revenue	\$ 31,083.33	\$ (2,364.12)	\$ 28,719.21	\$ -	\$ -	\$ -	\$ 28,674.07	\$ 45.14	\$ -
<b>Governmental Revenue:</b>									
Federal Grants	\$ 778,208.18	\$ (260,411.09)	\$ 517,797.09	\$ 143,169.26	\$ 374,604.74	\$ 23.09			\$ -
Virginia DRPT	\$ 207,054.99	\$ (82,586.99)	\$ 124,468.00	\$ 34,416.54	\$ 90,051.46	\$ -			\$ -
Local Government	\$ 380,989.75	\$ -	\$ 380,989.75	\$ 105,347.16	\$ 275,642.59	\$ -			\$ -
In Lieu of Local	\$ -	\$ -	\$ -	\$ -	\$ -				
Other Revenue	\$ -	\$ 36.47	\$ 36.47				\$ 36.47	\$ -	
<b>Total Revenue</b>	\$ 1,397,336.25	\$ (345,325.73)	\$ 1,052,010.52	\$ 282,932.96	\$ 740,298.79	\$ 23.09	\$ 28,710.54	\$ 45.14	\$ -

Uses of Financial Resources	Total Budgeted		Total Actual	Admin (011)	Operations (012, 050)	Special Grants (015, 017, 019)	Agency Program (040)	Accident Fund (041)	Capital (020)
Salaries & Wages	\$ 524,982.43	\$ (144,935.65)	\$ 380,046.78	\$ 63,759.67	\$ 316,287.11	\$ -	\$ -	\$ -	\$ -
Fringe Benefits/Staff Development	\$ 208,483.53	\$ (66,166.80)	\$ 142,316.73	\$ 23,874.55	\$ 120,230.46	\$ (1,613.28)	\$ (175.00)	\$ -	\$ -
Travel/Business Meals/Meetings	\$ 1,750.00	\$ 125.36	\$ 1,875.36	\$ 1,875.36	\$ -	\$ -	\$ -	\$ -	\$ -
Facility/Equipment Maintenance/Utilities	\$ 17,146.33	\$ (1,503.97)	\$ 15,642.36	\$ 10,762.09	\$ 4,880.27	\$ -	\$ -	\$ -	\$ -
Supplies & Materials	\$ 67,851.82	\$ (3,772.87)	\$ 64,078.95	\$ 7,089.27	\$ 56,872.66	\$ -	\$ 71.88	\$ 45.14	\$ -
Marketing & Advertising	\$ 5,583.33	\$ (5,017.05)	\$ 566.28	\$ 550.28	\$ 16.00	\$ -	\$ -	\$ -	\$ -
Insurance & Bonding	\$ 31,689.70	\$ (818.62)	\$ 30,871.08	\$ 26,911.51	\$ 3,959.57	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ 23,004.17	\$ 74,358.74	\$ 97,362.91	\$ 66,676.72	\$ 25,096.19	\$ -	\$ 5,590.00	\$ -	\$ -
Miscellaneous	\$ 3,041.67	\$ 1,321.81	\$ 4,363.48	\$ 782.88	\$ -	\$ -	\$ 3,580.60	\$ -	\$ -
Equipment (Capital)	\$ 493,073.50	\$ (493,073.50)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reconciliation - Agency Transit Operating				\$ (15,822.58)	\$ (39,467.23)	\$ -	\$ 55,289.81	\$ -	\$ -
<b>Total Expenditure</b>	\$ 1,376,606.48	\$ (639,482.55)	\$ 737,123.93	\$ 186,459.75	\$ 487,875.03	\$ (1,613.28)	\$ 64,357.29	\$ 45.14	\$ -
<b>Net change in fund balance</b>	\$ 20,729.77	\$ 294,156.82	\$ 314,886.59	\$ 96,473.21	\$ 252,423.76	\$ 1,636.37	\$ (35,646.75)	\$ -	\$ -

# STANDING REPORTS

## Financial Report

### FY22 MONTHLY FINANCIAL SUMMARY - SEPTEMBER 2021 YEAR TO DATE

Sources of Financial Resources	YTD Budgeted	Budget Variance	YTD Actual	Admin (011)	Operations (012, 050)	Special Grants (015, 017, 019)	Agency Program (040)	Accident Fund (041)	Capital (020)
<b>Fee Revenue:</b>									
Farebox Fee	\$ -	\$ -	\$ -	\$ -	\$ -				
Contract Revenue	\$ 93,250.00	\$ (7,371.82)	\$ 85,878.18	\$ -	\$ -	\$ -	\$ 85,878.18	\$ -	\$ -
<b>Governmental Revenue:</b>									
Federal Grants	\$ 2,334,624.54	\$ (827,476.45)	\$ 1,507,148.09	\$ 389,335.95	\$ 1,117,789.05	\$ 23.09			\$ -
Virginia DRPT	\$ 621,164.97	\$ (247,760.97)	\$ 373,404.00	\$ 96,461.54	\$ 276,942.46	\$ -			\$ -
Local Government	\$ 1,142,969.25	\$ 0.02	\$ 1,142,969.27	\$ 295,175.17	\$ 847,452.10	\$ 342.00			\$ -
In Lieu of Local	\$ -	\$ -	\$ -	\$ -	\$ -				\$ -
Other Revenue	\$ -	\$ 1,427.08	\$ 1,427.08				\$ 157.44	\$ 1,269.64	
<b>Total Revenue</b>	\$ 4,192,008.76	\$ (1,081,182.14)	\$ 3,110,826.62	\$ 780,972.66	\$ 2,242,183.61	\$ 365.09	\$ 86,035.62	\$ 1,269.64	\$ -

Uses of Financial Resources	YTD Budgeted		YTD Actual	Admin (011)	Operations (012, 050)	Special Grants (015, 017, 019)	Agency Program (040)	Accident Fund (041)	Capital (020)
Salaries & Wages	\$ 1,574,947.30	\$ (450,047.94)	\$ 1,124,899.36	\$ 191,823.22	\$ 929,041.06	\$ 4,035.08	\$ -	\$ -	\$ -
Fringe Benefits/Staff Development	\$ 625,450.58	\$ (205,460.33)	\$ 419,990.25	\$ 67,531.72	\$ 352,145.71	\$ (3,669.99)	\$ 3,982.81	\$ -	\$ -
Travel/Business Meals/Meetings	\$ 5,250.00	\$ (3,374.64)	\$ 1,875.36	\$ 1,875.36	\$ -	\$ -	\$ -	\$ -	\$ -
Facility/Equipment Maintenance/Utilities	\$ 51,439.00	\$ (4,032.33)	\$ 47,406.67	\$ 33,058.84	\$ 14,347.83	\$ -	\$ -	\$ -	\$ -
Supplies & Materials	\$ 203,555.47	\$ (9,299.87)	\$ 194,255.60	\$ 14,665.93	\$ 178,483.93	\$ -	\$ 71.88	\$ 1,033.86	\$ -
Marketing & Advertising	\$ 16,750.00	\$ (13,379.24)	\$ 3,370.76	\$ 1,084.46	\$ 48.00	\$ -	\$ 2,238.30	\$ -	\$ -
Insurance & Bonding	\$ 95,069.10	\$ (2,462.86)	\$ 92,606.24	\$ 80,727.67	\$ 11,878.57	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ 69,012.50	\$ 103,508.81	\$ 172,521.31	\$ 136,441.98	\$ 30,138.33	\$ -	\$ 5,941.00	\$ -	\$ -
Miscellaneous	\$ 9,125.00	\$ (1,995.97)	\$ 7,129.03	\$ 3,223.42	\$ -	\$ -	\$ 3,905.61	\$ -	\$ -
Equipment (Capital)	\$ 1,479,220.50	\$ (1,479,220.50)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reconciliation - Agency Transit Operating				\$ (42,421.23)	\$ (114,995.86)	\$ -	\$ 157,417.09	\$ -	\$ -
<b>Total Expenditure</b>	\$ 4,129,819.45	\$ (2,065,764.87)	\$ 2,064,054.58	\$ 488,011.37	\$ 1,401,087.57	\$ 365.09	\$ 173,556.69	\$ 1,033.86	\$ -
<b>Net change in fund balance</b>	\$ 62,189.31	\$ 984,582.73	\$ 1,046,772.04	\$ 292,961.29	\$ 841,096.04	\$ -	\$ (87,521.07)	\$ 235.78	\$ -

# STANDING REPORTS

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## *Statement of Cash Flows*

FOR PERIOD ENDING SEPTEMBER 30, 2021

### Cash Flows from Operations

Local Match	\$ -
DRPT / CAT	\$134,598
Agency	\$25,238
Other	\$4,361
Payroll	(\$376,683)
Capital Payments	-
Other Payments	(\$324,371)
<b>Total Cash Flows from Operations</b>	<b>(\$536,857)</b>

### Cash Flows from Investing

Interest	\$30
<b>Total Cash Flows from Investing</b>	<b>\$30</b>

**Net Change in Cash** **(\$536,827)**

**Beginning Cash Balance** \$5,672,165

**Ending Cash Balance** \$5,135,338

**Days of Cash-on-Hand** 199.19

**Months of Cash-on-Hand** 6.64